

CIRCULAR

TO ALL OWNERS AND MEMBERS

23 October 2023

ANNUAL GENERAL MEETING, 16 NOVEMBER 2023

Enclosed is notice of the Annual General Meeting ("AGM") of the NorthStandard group's parent company, NorthStandard Limited, to be held at The Fairmont Windsor Park, Bishopsgate Road, Windsor, TW20 0YL, United Kingdom on Thursday 16 November 2023 at 09.30 hours (GMT).

For ease of reference the following documents are enclosed:

- 1. Notice of the Meeting View here; and
- 2. Form of Proxy View here.

The Notice of the Meeting includes several routine items of business normally considered at the AGM relating to financial statements, the appointment and remuneration of auditors and the reappointment of Non-executive Directors retiring by rotation. The statutory reports and financial statements of the Association for the year ended 20 February 2023, referred to at Item 1 of the Notice of the Meeting, can be downloaded from our website (Document title: Directors' Report 2023) here.

In addition to these routine items, a special resolution is proposed to adopt new Articles of Association. The new Articles of Association have been prepared as part of a post-merger review to ensure alignment with the Club's rules and current corporate governance arrangements. The new Articles of Association were reviewed and approved by the Merger Transition Group and Board of Directors at meetings on 19 September 2023. A full copy of the document is provided with the notice of the meeting.

Yours faithfully

David Roberts

Managing Director

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